Contents of Volume 18, 1998

Number 1

Editorial 5

New Zealand's Past and Tomorrow's Schools: reasons, reforms and results
JEROME F. NOVLAN 7

Governor Involvement in Development Planning: from tea parties to working parties
PAT CUCKLE, JOHN DUNFORD, JANET HODGSON & PAT BROADHEAD 19

Women Challenging Managerialism: devolution dilemmas in the establishment of co-principalships in primary schools in Aotearoa/New Zealand
MARIAN R. COURT 35

Dissemination of Research as a Tool for School Improvement?
FELICITY WIKELEY 59

Changing Roles and Raising Standards: new challenges for heads of department
MARIE BROWN & DESMOND RUTHERFORD 75

The Introduction of Anti-bullying Policies: do policies help in the management of change?
DEREK GLOVER, NETTA CARTWRIGHT, GERRY GOUGH & MICHAEL JOHNSON 89

Teachers', Principals' and Superintendents' Conceptions of Leadership
CHIA-LIN HSIEH & JIANPING SHEN 107

Professionalism, Portfolios and the Development of School Leaders
HELEN WILDY & JOHN WALLACE 123

Reports on Books 141

Books News 147

Research News 151

Contents of Volume 18, 1998

Number 1

Editorial 5

New Zealand's Past and Tomorrow's Schools: reasons, reforms and results
JEROME F. NOVLAN 7

Governor Involvement in Development Planning: from tea parties to working parties
PAT CUCKLE, JOHN DUNFORD, JANET HODGSON & PAT BROADHEAD 19

Women Challenging Managerialism: devolution dilemmas in the establishment of co-principalships in primary schools in Aotearoa/New Zealand
MARIAN R. COURT 35

Dissemination of Research as a Tool for School Improvement?
FELICITY WIKELEY 59

Changing Roles and Raising Standards: new challenges for heads of department
MARIE BROWN & DESMOND RUTHERFORD 75

The Introduction of Anti-bullying Policies: do policies help in the management of change?
DEREK GLOVER, NETTA CARTWRIGHT, GERRY GOUGH & MICHAEL JOHNSON 89

Teachers', Principals' and Superintendents' Conceptions of Leadership
CHIA-LIN HSIEH & JIANPING SHEN 107

Professionalism, Portfolios and the Development of School Leaders
HELEN WILDY & JOHN WALLACE 123

Reports on Books 141

Books News 147

Research News 151

Number 2

Editorial 165

State-of-the-art Review

Effective Teaching: a review of the literature
ALMA HARRIS 169

Other Articles

Developing a Model of Practice: designing a framework for the professional development of school leaders and managers
JENNY REEVES, CHRISTINE FORDE, VIV CASTEEL & RICHARD LYNAS 185

Making Sense of Primary Headship: the surprises awaiting new heads
JANET DRAPER & PAQUITA MCMICHAEL 197

Some Benefits of Primary Headteacher Appraisal: an experience potentially too good to lose?
DAVID HELLAWELL & NICK HANCOCK 213

The Gods of Mismanagement: a mythological exploration of our management predicament
MARK F. T. CHATER 231

OfSTED Inspection of Primary Mathematics: are there new insights to be gained?
ALISON MILLETT & DAVID C. JOHNSON 239

Teacher Gradings and OfSTED Inspections: help or hindrance as a management tool?
BRIAN FIDLER, PETER EARLEY, JANET OUSTON & JAQUELINE DAVIES 257

Investigating the Relationship between OfSTED Inspections and School Development Planning
PAT CUCKLE, JANET HODGSON & PAT BROADHEAD 271

Reports on Books 285

Books News 293

Research News 297

Number 3

Editorial 309

Special Feature. The National Professional Qualification for Headship in England

Introduction
JANE OUSTON 317

The National Professional Qualification for Headship: the key to effective school leadership?
TONY BUSH 321

Developing a Leadership Programme for School Leaders: an NPQH assessment centre manager reflects
PATRICIA COLLARBONE 335

Training Aspiring Heads on NPQH: issues and progress
CAROLINE LODGE 347

Preparation for the School Principalship: the United States story
JOSEPH MURPHY 359

Articles

Analysing the Role of the Subject Head of Department in Secondary Schools in England and Wales: towards a theoretical framework
CHRIS TURNER & RAY BOLAM 373

Measuring Pupil Progress at KS1: using baseline assessment to investigate value added
PAM SAMMONS & REBECCA SMEES 389

Developing Planning for Pupil Achievement
DAVID HOPKINS & BARBARA MACGILCHRIST 409

Book News 425

Book Reviews 427

Research News 437

Number 4

Special Feature: Strategic Management

Guest Editors: Brent Davies & Linda Ellison

Editorial 445

Introduction: rethinking strategic approaches to school leadership and management
BRENT DAVIES & LINDA ELLISON 447

From Symphony to Jazz: the concept of strategy in education
LES BELL 449

Strategic Planning in Schools: an oxymoron
BRENT DAVIES & LINDA ELLISON 461

Rethinking School Planning: a case study of Southlands Community College
IAN MATHER 475

Establishing a Planning Framework for Rhyddings School for the Year 2000 and Beyond
JOHN FORSHAW 485

How can a Successful School Avoid Failure?: strategic management in schools
BRIAN FIDLER 497

Other Article
The Role of Nostalgia in School Choice
STEPHEN GORARD 511

Reports on Books 525

Research News 535

Title-page and Contents, Volume 18 541